# K21U 0166

Reg. No. : .....

Name : .....

VI Semester B.B.A./B.B.A.(TATWA!)/B.B.A.(R.T.M.) Degree (CBCSS – Reg./Supple./Improv.) Examination, April 2021 (2014 – 2018 Admissions) Core Course

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6B16BBA/BBA(TTM)/BBA(RTM) : STRATEGIC MANAGEMENT

Time : 3 Hours

Max. Marks: 40

## SECTION - A

Answer all questions. Each question carries 1/2 mark.

1. Micro environment is the \_\_\_\_\_ of a company.

2. \_\_\_\_\_ is a statement of a firm's intent.

3. The simplest way to conduct environmental scanning is through \_\_\_\_\_ analysis.

4. SWOT stands for

## SECTION - B

Answer any four questions. Each question carries 1 mark.

5. Define strategic management.

6. What do you mean by benchmarking ?

7. What is SBU ?

8. What do you mean by cash cow ?

9. What is strategic control ?

10. What do you mean by internal environment ?

11. What is environmental scanning ?

12. What is meant by strategy ?

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## SECTION - C

Answer any six questions. (Not exceeding one page). Each question carries 3 marks.

13. What are the two segments of external environment ?

- 14. How will you differentiate strategic planning and tactical planning ?
- 15. What are the three levels of strategy ?

16. Differentiate strategic control and operational control.

17. Describe the nature and scope of strategic management.

18. What are the different techniques for environmental scanning ?

- 19. Write a note on corporate portfolio analysis.
- 20. Why strategic implementation is very complex and difficult ?
- 21. Differentiate internal and external environment.
- 22. Briefly discuss SWOT analysis and its importance.
- 23. What do you mean by competitive advantage ?
- 24. "Mission arises out of Vision for a firm" Elaborate.

#### SECTION - D

Answer any two questions. Each question carries 8 marks.

- 25. Explain in detail the strategic management process.
- 26. What is mission ? How it is formulated ? Discuss the characteristics of good mission statement.
- 27. Explain the process, importance and participants in strategic evaluation.
- Discuss BCG's growth share matrix in the context of portfolio analysis.
- 29. Discuss in detail the process of strategy implementation.
- 30. Describe the growing relevance of strategic management in India.