K24U 0431

Reg. No. :

Sixth Semester B.B.A./B.B.A. (RTM)/B.B.A. (TTM) Degree (C.B.C.S.S. – Supplementary/One Time Mercy Chance) Examination, April 2024 (2014 to 2018 Admissions) Core Course

6B16BBA/BBA(TTM)/BBA(RTM) : STRATEGIC MANAGEMENT

SECTION

Time : 3 Hours

Max. Marks: 40

Answer all questions. Each question carries 1/2 mark

- 1. SWOT stands for _
- 2. _____ are business with a high market share in low-growth markets.

3. Micro environment is the _____ of a company.

4. _____ is a comparative method where a firm finds the best practices in an area.

SECTION - B

 $(4 \times \frac{1}{2} = 2)$

Answer any four questions. Each question carries 1 mark.

5. What is strategic planning ?

6. What do you mean by business strategy ?

- 7. What is SBU ?
- 8. What is meant by strategy?
- 9. Define Vision.
- 10. What is corporate portfolio analysis ?

 $(4 \times 1 = 4)$

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SECTION - C

Answer any six questions. (Not exceeding one page). Each question carries 3 marks.

11. What are the benefits of strategic management ?

12. What are the characteristics of a mission statement ?

13. Corporate strategy making is an ongoing process. Discuss.

- 14. Explain the two segments of external environment.
- 15. How will you differentiate strategic control and operational control ?
- 16. Why strategic implementation is very complex and difficult ?
- 17. Describe (i) Value chain analysis (ii) historical analysis (iii) operational standard.
- 18. What is BCG's growth-share matrix ? Explain it briefly.

 $(6 \times 3 = 18)$

SECTION - D

Answer any two questions. Each question carries 8 marks.

- What is environmental scanning ? Explain the various environmental scanning techniques used by organizations.
- 20. Define "mission". How it is formulated ? Describe the characteristics of good mission statement.

IMIN

21. Explain in detail the process of strategy implementation.

(2×8=16)