

K17U 0405

Reg. No. :

Name :

VI Semester B.B.A./B.B.A. (T.T.M./B.B.A. (R.T.M.) Degree (CBCSS – Regular) Examination, May 2017 (2014 Admn.) (Core Course) 6B16BBA/BBA(TTM)/BBA(RTM) : STRATEGIC MANAGEMENT

Time: 3 Hours

Max. Marks: 40

SECTION - A

Answer the 4 questions. Each question carries 1/2 marks.

- 1. _____ is plan of purposeful action.
- 2. _____ is what an organization is and why it exists.
- 3. _____ is the purchase of one organization by another.
- 4. _____ is the total of all things external to the firms and individual, which affect their organization and operations. (1/2 ×4=2)

SECTION-B

Answer any four questions. Each question carries 1 mark.

5. What is SBU ?

- 6. What do you mean by cash cow ?
- 7. Define strategic management.
- 8. What is portfolio analysis?
- 9. What do you mean by value chain analysis?
- 10. What is environmental scanning?

 $(1 \times 4 = 4)$

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SECTION-C

Answer any six questions. Each question carries 3 marks.

- 11. Discuss the techniques of environmental appraisal.
- 12. Explain the micro business environment.
- 13. Explain the concept of strategic control and operational control.
- 14. Briefly discuss SWOT analysis and its importance.
- 15. Enumerate the importance of strategic management.
 - 16. Differentiate between goals and objectives.
 - 17. Explain 7-S model in strategic implementation.
 - 18. What do you mean by competitive advantage?

$(3 \times 6 = 18)$

SECTION - D

Answer any two questions. Each question carries 8 marks.

- 19. Explain the process of strategic management.
- 20. Explain BCG model in the context of portfolio analysis. What are its merits and demerits ?
- 21. Explain the techniques of strategic evaluation and operational control. (8×2=16)