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K18P 1390

Reg. No. : .....

Name : .....

# First Semester M.Com. Degree (Reg./Suppl./Imp.) Examination, October 2018 (2014 Admn. Onwards) COM 1C04 : ORGANISATIONAL BEHAVIOUR

Time : 3 Hours

Max. Marks : 60

#### SECTION - A

Answer any four questions.

Each question carries 1 mark for Part (a), 3 marks for Part (b), and 5 marks for Part (c) : (4×9=36)

- 1. a) What is goal conflict?
  - b) Discuss the types of goal conflict.
  - c) Explain the important conflict management strategies adopted by organisations.
- 2. a) Define 'group'.
  - b) Explain the various theories of group formation.
  - c) What are the practical reasons for the emergence of group ?
- 3. a) What is personality trait ?
  - b) State the 'big five' personality traits.
  - c) Explain the personality traits that have relevance from the point of view of organizational behaviour.
- 4. a) What is the concept of work team ?
  - b) Differentiate between 'self managed' and 'cross functional team'.
  - c) Explain the techniques used for effective team building.
- 5. a) What is the concept of change agent ?
  - b) What functions are performed by a change agent in the process of organisational change ?
  - c) Discuss the different human reactions to organisational change.

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### K18P 1390

- 6. a) Define motivation.
  - b) Explain the various motivational factors used in an undertaking.
  - c) Critically examine Mc Cleland's learned need theory of motivation.

### SECTION - B

Answer the two questions. Each question carries 12 marks. (2×12=24)

7. a) What are OD interventions ? Critically examine the various OD interventions.

OR

- b) 'Transactional Analysis deals with understanding, predicting and controlling interpersonal relationship'. Elucidate this statement.
- 8. a) Define learning. Explain the theories of learning. Discuss the application of learning theories to organisational situations.

OR

 b) Define organisational behaviour. Explain the models of organisational behaviour.